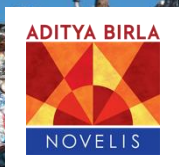


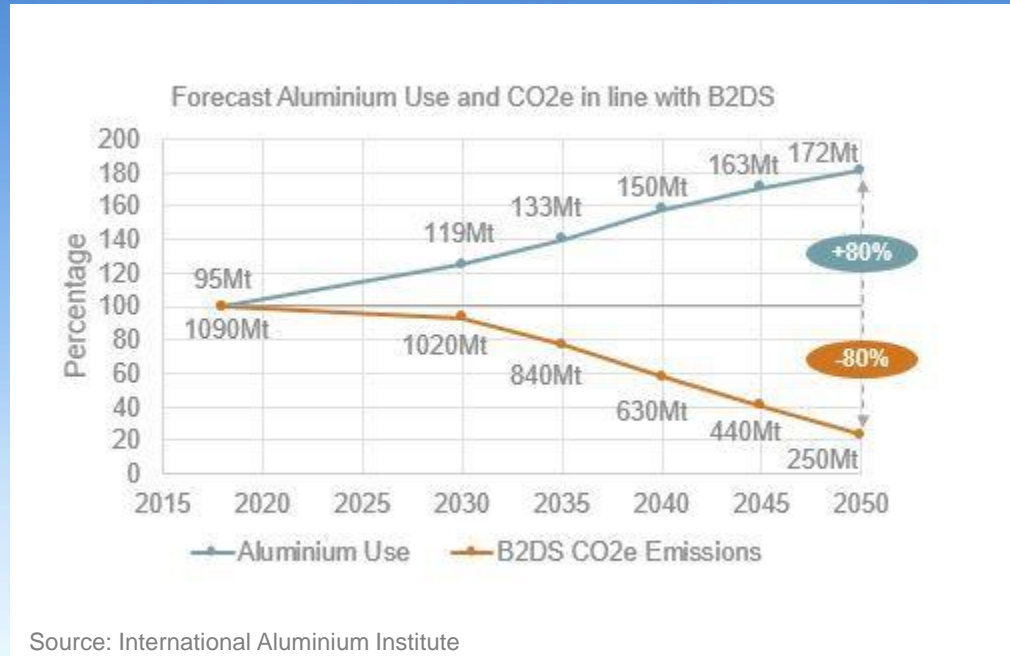
RECYCLED ALUMINIUM: A KEY ENABLER OF CIRCULARITY AND DECARBONIZATION

Serge Gaudin, Director Strategy & Sustainability, Novelis Europe

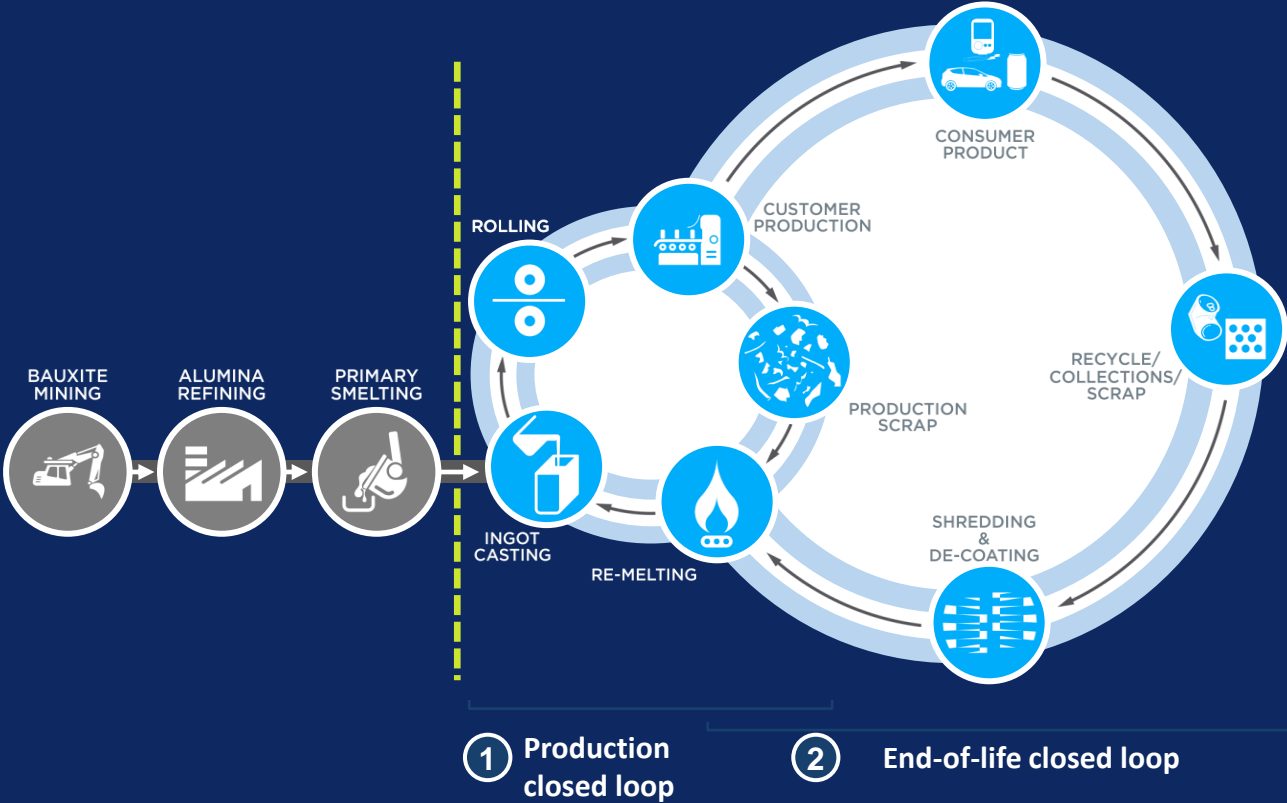
ALUMINIUM BUSINESS SUMMIT 2021



Novelis



MAXIMIZE RECYCLING – LOOP BACK ALL EXISTING ALUMINIUM



OUR RECYCLING LEADERSHIP

Novelis

61%

recycled inputs
across products

96%

Increase in recycled
content since
establishing baseline*

74BN

cans (UBCs)
recycled annually

\$700M

invested in recycling
capabilities over last
10 years

#1

in aluminium
closed-loop
recycling systems

*Baseline averages of Fiscal Years 2007-09



OUR AMBITION & COMMITMENTS

Novelis

Novelis' ambition is to be the world's leading provider of low-carbon, sustainable aluminum solutions that advance our business, industry, and society toward the benefits of a circular economy.

**Net Carbon
Neutral**

by 2050

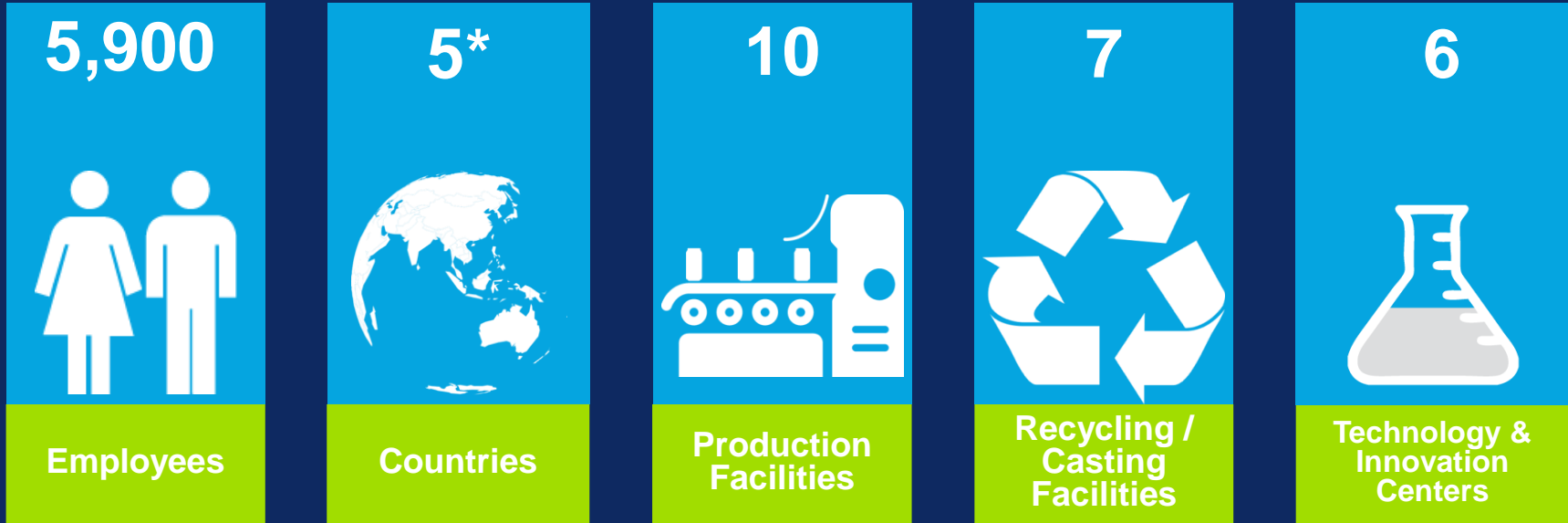
30% *

reduction in CO₂
footprint by 2026

*Includes Scopes 1-3 Greenhouse Gas Emissions and based on Fiscal Year 2016 Baseline

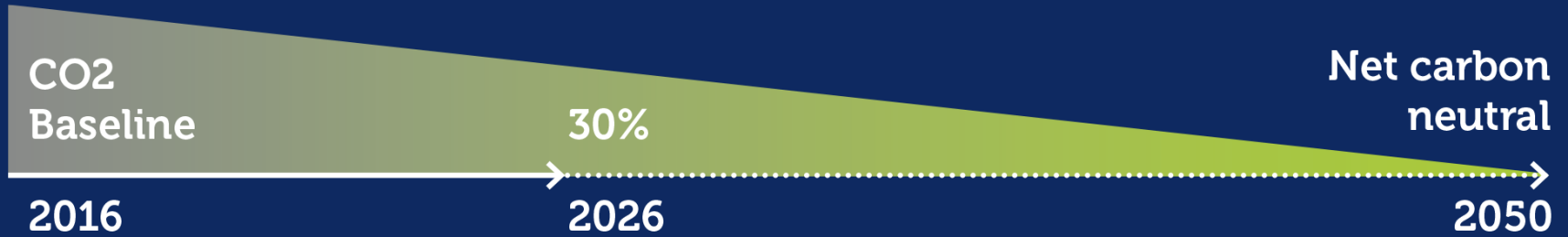
MARKET LEADER IN EUROPE

Novelis



*Novelis PAE, France, supplies state-of-the-art casthouse technologies, equipment and services to aluminium and non-ferrous industries worldwide. While owned by Novelis, it is not included in the company's total number of manufacturing operations.

NOVELIS EUROPE – DECARBONIZATION ROADMAP



SCOPE 1&2

Decarbonization of melting process, energy and logistics

SCOPE 3

Increase recycling capacities & capabilities

Innovate new high recycling alloys

Maximize circularity & closed-loop recycling systems

Decarbonization of primary metal

In collaboration with:

Own operations

Customers & Partners /
Communities & Government

Primary industry

**SHAPING A
SUSTAINABLE
WORLD
TOGETHER**



Novelis



THANK YOU